
Expression of Interest**(EOI) ADVERTISEMENT****TEMBO NICKEL CORPORATION LIMITED: KABANGA NICKEL PROJECT**

Requests the Submission of Expressions of Interest (EOI) from Suitably Qualified and Experienced Parties wanting to Participate in the Work Package below.

Reference No. 9643-37-0063

Package description: Execution Site Lab Services

Tembo Nickel Corporation ("Tembo") is an operational company established through the Framework Agreement (19 January 2021) between Kabanga Nickel Limited ("Kabanga Nickel") and the Government of Tanzania ("GoT") for the development of the Kabanga Nickel Deposits in the Ngara District in North-West Tanzania. Under the terms of the Framework Agreement, Tembo (owned 84% by Kabanga Nickel and 16% by GoT) has been officially formed for the mining, processing, and potential future beneficiation of nickel, copper and cobalt.

The Project is a fully integrated, greenfield development that will produce nickel, copper, and cobalt products for the global market. As one of the world's largest undeveloped high-grade nickel sulfide deposits, the Project represents a globally significant opportunity aligned with the accelerating transition to a low-carbon economy and is positioned to deliver both strategic value to the global supply chain and meaningful economic and social benefits to Tanzania and its citizens. The Kabanga Mine, Concentrator, and associated infrastructure are situated at the Kabanga Site, where nickel sulfide concentrate will be produced.

1. BRIEF DESCRIPTION OF THE SCOPE OF WORK

The appointed accredited laboratory will provide independent Quality Assurance verification services on behalf of the Employer to ensure compliance of all materials and construction activities with project specifications, applicable standards, and contract requirements.

The scope includes:

- Independent sampling, testing, and verification of construction materials and completed works.
- Monitoring and auditing of the Contractor's QA/QC processes, testing procedures, and compliance records.
- Verification testing for earthworks, layer works, aggregates, concrete, and other project-specific materials.
- Witnessing of Contractor quality tests and conducting confirmatory testing where required.
- Identification and reporting of non-conformances, quality risks, and deviations from specifications.
- Provision of qualified laboratory personnel, calibrated equipment, and accredited testing facilities.
- Preparation and submission of test results, quality reports, non-conformance reports, and recommendations to the Employer.
- Attendance at site inspections, quality meetings, and construction activities requiring independent quality verification.
- Preparation of a final QA/QC verification report confirming compliance and supporting project acceptance.

The laboratory shall remain independent of the Contractor and report directly to the Employer and/or the Engineer acting on behalf of the Employer.

2. MINIMUM REQUIREMENTS

Companies wishing to be considered for inclusion in the **Execution Site Lab Services** Tender Process are invited to submit an Expression of Interest (EOI) on their official Company letterhead. The EOI must be accompanied by the following minimum information and supporting documentation:

2.1 Commercial Documents:

- Full company profile
- Company code of conduct
- Certificate of ethics
- Certified copy of Registration/incorporation certificate
- Certified copy of a Valid Tax Clearance
- Certified copy of Memorandum and Articles of Association
- Certified copy of Business License/Sectorial Permit
- Certified copy of Tanzanian Tax Identification Number (TIN) and VAT Registration Number (VRN) Certificate OR Certified copy of Company Tax certification
- Company Shareholding Structure (ownership of shares in %), where applicable
- Mining Local Content Compliance Documents Preferably Approved Mining Local Content Plan

2.2 Experience and Capability Submissions:

- An overview of the Company's recent similar equipment supply that demonstrates experience in projects of similar scale and commodity.
- Details of workload projection for the next six to twelve months, in terms of current work orders.

2.3 Financial Position and Terms of Trade:

- Financial Capacity to complete the services required, including submission of Audited and Certified Financial Statements (2023-2025).
- At least one reference from the Company's banker regarding their credit position.
- Proposed pathways or alternative financing arrangements that could provide measurable financial or scheduling benefits to the Employer.
- Preliminary Export Credit Agency (ECA) criteria and commitment:
 - Indicate which ECA institution is available for the Company to use for this package, where required. (Contractor to clearly demonstrate whether goods and services will be exported from respective countries).

2.4 Safety, Environmental and Quality Management Systems:

- Provide details of the Company's Safety, Environmental, and Quality Management System.

3. EOI SUBMISSIONS

Interested companies with the capability to provide the services are invited to submit their Expression of Interest (EOI) by responding to the stated Minimum Requirements. Submissions must be sent by Email to sourcing@kabanganickel.com by **17:00 hours** East African Time (EAT) on **14 August 2026**. The Reference Number must be clearly quoted in the subject line of the email.



Tembo Nickel Corporation Limited will evaluate submitted documents to select preferred contractors for the **Execution Site Lab Services** contract. Pre-qualification and selection decisions rest solely with Tembo Nickel Corporation Limited.